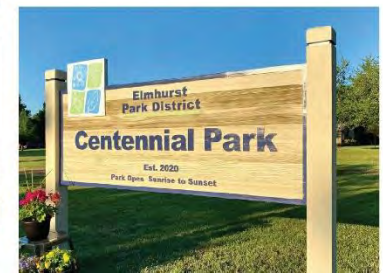
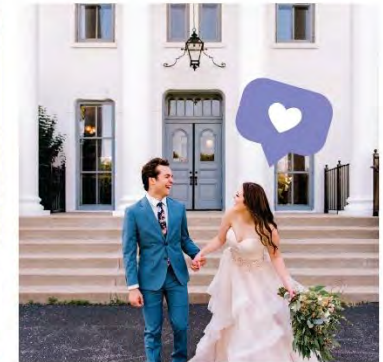


# ELMHURST PARK DISTRICT

# 2022 budget



# MISSION, VISION, AND VALUES



# 2022 BUDGET CALENDAR

- |  |            |
|--|------------|
| ✓ Achieve consensus on proposed 2022 Strategic Work Plan Goals & Tactics                           | 08/23/2021 |
| ✓ Approve Tax Levy Resolution  | 10/11/2021 |
| ✓ Present 2022 Budget Overview and Proposed Capital Plan & Debt Sections                           | 10/25/2021 |
| ✓ Present 2022 Proposed Operating Budget Sections  | 11/08/2021 |
| ❑ Conduct 2022 Proposed Budget Public Hearing  | 11/22/2021 |
| ❑ Continue 2022 Proposed Budget Discussion   | 11/22/2021 |
| ❑ Approve 2022 Budget Documents and 2022 Budget and Appropriation Ordinance and Tax Levy Ordinance | 12/13/2021 |

# 2022 BUDGET HIGHLIGHTS

- Built around Year 5 of Vision 2020 Plan and transitioning to the future after the pandemic
- 16.0% increase in operational revenues (\$2,210,774)
- 13.9% increase in operational spending excluding capital, transfers and debt (\$1,805,592)
- As compared to 2021, increased spend down of reserves for capital improvements following two years of deferred projects

# 2022 BUDGET HIGHLIGHTS

- Consolidate Enterprise Services Fund (Courts Plus/Wilder Mansion) into tax supported Recreation Fund
- Shift Courts Plus/Wilder Mansion facility operations from Enterprise Services to Facilities Department
- Restore/add full-time staffing positions
- Begin operations of Adult Center, Centennial Park, and Glos Park site expansion

# 2022 BUDGET SUMMARY

	Revenues	Operating Expenditures	Operating Net	Cash & Investment Spend Down	Total Expenditures	Net
<b>General Fund</b>	3,688,294	3,666,999	21,295	1,491,745	5,158,744	(1,470,450)
IMRF Fund	505,413	503,982	1,431	-	503,982	1,431
FICA Fund	574,875	574,114	761	-	574,114	761
Liability Insurance Fund	359,338	358,967	371	-	358,967	371
Audit Fund	52,000	51,524	476	-	51,524	476
<b>Recreation &amp; Recreation-CP/WM Fund</b>	8,423,810	8,399,391	24,419	-	8,399,391	24,419
Special Recreation Association Fund	827,638	426,184	401,454	600,000	1,026,184	(198,546)
Museum Department	264,664	264,587	77	25,000	289,587	(24,923)
<b>Sugar Creek Golf Course Fund</b>	1,335,164	1,283,771	51,393	-	1,283,771	51,393
<b>Total Operating</b>	<b>16,031,196</b>	<b>15,529,519</b>	<b>501,677</b>	<b>2,116,745</b>	<b>17,646,264</b>	<b>(1,615,068)</b>
<b>Debt Service Fund</b>	2,074,396	2,074,396	-	-	2,074,396	-
<b>Capital Improvement Fund</b>	1,618,500	1,605,500	13,000	1,611,038	3,216,538	(1,598,038)
Paving & Lighting Fund	135,011	135,011	-	216,394	351,405	(216,394)
<b>Total Debt and Capital</b>	<b>3,827,907</b>	<b>3,814,907</b>	<b>13,000</b>	<b>1,827,432</b>	<b>5,642,339</b>	<b>(1,814,432)</b>
<b>Total</b>	<b>19,859,103</b>	<b>19,344,426</b>	<b>514,677</b>	<b>3,944,177</b>	<b>23,288,603</b>	<b>(3,429,500)</b>



# 2022 CASH AND INVESTMENTS

	A	B	C	D	E	F	G	H	I	J	K	L
		Ending 12/31/2020 Cash & Investments	2021 Budgeted Operating Revenue	2021 Budgeted Operating Expenses	Proposed 12/31/2021 Cash & Investments	2022 Estimated Revenue	2022 Operating Expenses	Proposed 12/31/2022 Cash & Investments	Target %	Budgeted Tier 1 2022 Fund Target <sup>[1]</sup>	Will the 2022 target be met?	Tier 2 Amount Over (Under) Tier 1 Target
	Fund/Department											
1	General	3,906,565	4,067,801	3,418,539	4,555,827	3,688,294	5,158,744	3,085,377	50%	1,833,500	YES!	1,251,878
2	Recreation & Recreation-CP/WM	2,567,172	4,003,754	3,828,013	3,610,833	8,423,810	8,399,391	3,635,252	15%	1,259,909	YES!	2,375,343
3	Enterprise Svcs	1,572,761	2,430,717	3,135,558								
4	IMRF	495,580	377,078	506,858	365,800	505,413	503,982	367,231	50%	251,991	YES!	115,240
5	FICA	494,540	401,180	481,345	414,375	574,875	574,114	415,136	50%	287,057	YES!	128,079
6	Liability Insurance	119,307	266,557	321,695	64,169	359,338	358,967	64,540	10%	35,897	YES!	28,643
7	Audit	58,338	63,428	57,797	63,969	52,000	51,524	64,445	50%	25,762	YES!	38,683
8	SRA	1,115,959	818,293	614,443	1,319,809	827,638	1,026,184	1,121,263	25%	106,546	YES!	1,014,717
9	Museum	174,319	293,644	288,759	179,204	264,664	289,587	154,281	25%	66,147	YES!	88,134
10	Sugar Creek	281,192	1,097,970	1,096,705	282,457	1,335,164	1,283,771	333,850		300,000	YES!	33,850
	<b>Total</b>	<b>10,785,733</b>	<b>13,820,422</b>	<b>13,749,712</b>	<b>10,856,443</b>	<b>16,031,196</b>	<b>17,646,264</b>	<b>9,241,375</b>		<b>4,166,808</b>		<b>5,074,567</b>
11	Debt Service	19,756	2,045,292	2,044,016	21,032	2,074,396	2,074,396	21,032				
12	Paving & Lighting	80,019	136,375	-	216,394	135,011	351,405	-				
13	Capital Improvement Fund <sup>[2]</sup> Restricted Capital Improvement	1,251,590	1,699,459	1,695,050	1,255,999	1,618,500	2,878,850	(4,351)				
14	Fund <sup>[2]</sup>	556,773	214,500	338,165	433,108	-	337,688	95,420				
15	IT Cash	22,831	-	-	22,831	-	-	22,831				
		<b>12,716,702</b>	<b>17,701,548</b>	<b>17,826,943</b>	<b>12,805,807</b>	<b>19,859,103</b>	<b>23,288,603</b>	<b>9,376,307</b>				

[1]Excluding use of reserves for Capital from 2022 Operating Expenses in Funds: 10, 53 & 55

[2]Updated to reflect restricted funds for Palmer Dr Project and deferral of most expenditures associated with the Palmer Dr Project, Centennial Park Development and Adult Center

# 2022 VISION 2020 STRATEGIC WORK PLAN

ELMHURST PARK DISTRICT





# 2022 STRATEGIC WORK PLAN OVERVIEW

- Board reviewed proposed 2022 SWP Goals & Tactics in August
- Staff completed proposed action plan for Tactics
- SWP guided capital & operational budget development
- Tactics integrated and reflected in 2022 Budget
- Comprehensively review Vision 2020 performance measures in 2022



ELMHURST PARK DISTRICT

2022  
**budget**

# 2022 STRATEGIC WORK PLAN UPDATES

- Parks Theme: Redevelop Eldridge Park East play area and pathways (new tactic)
- Programming Theme: Review and determine future investment towards services suspended since pandemic began and invest in services identified as financially sustainable and meeting community needs (reworded tactics)
- Communications Theme: To facilitate becoming a more diverse, equitable and inclusive organization, build relationships, gather feedback, and collaborate with the community (reworded tactic)
- Finance Theme: **Communicate the District's financial condition** and future outlook and resulting impact on the ability to address community priorities (reworded/combined two tactics)

# 2022 STRATEGIC WORK PLAN UPDATES

- Parks Theme: Demolish former Lizzadro Museum building and begin developing concept plan for southeast end of Wilder Park (postponed)
- Facilities Theme: Conduct indoor space utilization study and determine future use of facility spaces (postponed)
- Finance Theme: Create long-term financing plan for capital priorities (postponed)



# 2022 STRATEGIC WORK PLAN UPDATES

- Programming Theme: Engage the community to understand program needs (to be addressed as part of another tactic)
- Internal Operations Theme: Create succession plan (to be addressed as part of another tactic)



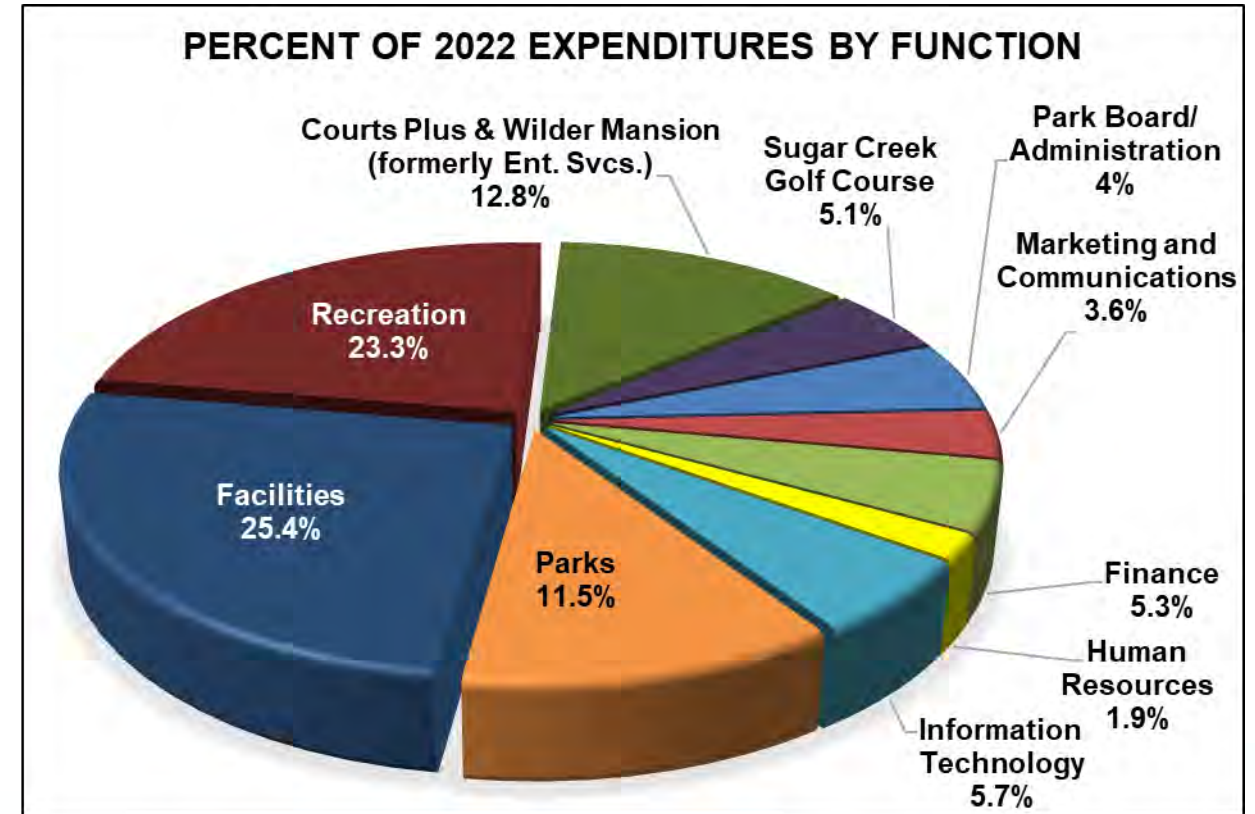
# 2022 BUDGET DEPARTMENT PRESENTATIONS

ELMHURST PARK DISTRICT



# 2022 DEPARTMENT PRESENTATIONS

- Mission
- 2021 Accomplishments
- 2022 Work Plan Highlights
- 2022 Expense Highlights
- 2022 Revenue Highlights (as applicable)
- Trend Charts (as applicable)



# ADMINISTRATION MISSION

To *provide oversight and direction to the operational and policy functions of the District* based on the policies of the Board of Park Commissioners, long-range plans and budget



# BOARD/ADMINISTRATION 2021 ACCOMPLISHMENTS

- Completed sale of The Abbey to Elmhurst School District #205 (\$1.6 mil)
- Approved agreement with DuPage County Forest Preserve District for additional 50-year lease of properties along Salt Creek
- Approved Mutual Release & Settlement Agreement for ownership of 151 Monterey, including portion of Salt Creek Greenway Trail



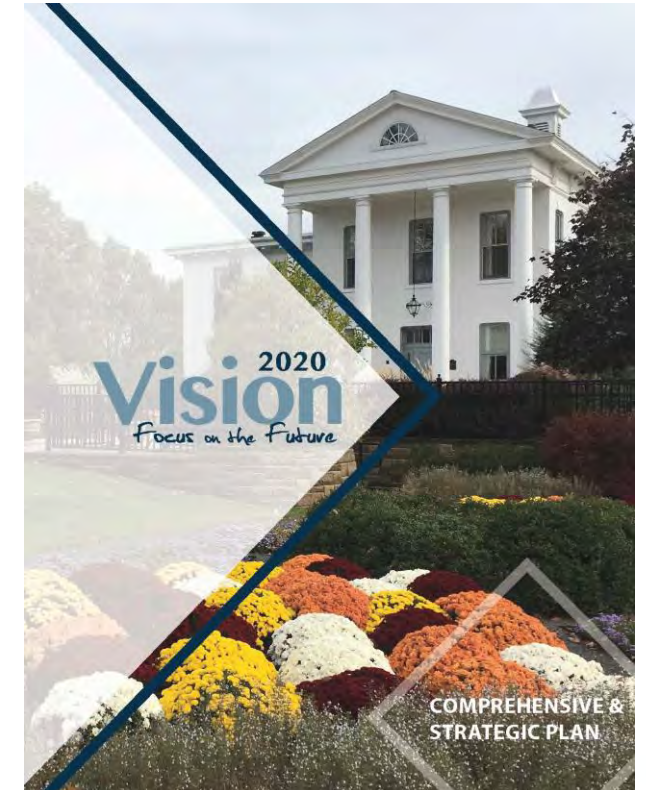
# BOARD/ADMINISTRATION 2021 ACCOMPLISHMENTS

- Formed employee DEI Team, which developed Inclusion Vision Stand
- Hired firm to conduct DEI assessment
- Conducted 2nd Employee Check-in Survey
- Completed Organizational Assessment
- Continued to update COVID-19 protocols



# BOARD/ADMINISTRATION 2022 WORK PLAN

-  Update Vision 2020 plan priorities after gathering community feedback
-  Improve capital & asset management planning
-  Conduct organizational culture survey



# BOARD/ADMINISTRATION 2022 WORK PLAN

- Conduct DEI organizational assessment and create and start implementing action plan
- Offer DEI training & engagement opportunities
- Collaborate with community organizations to support and enhance DEI efforts
- Hire and train Strategy & Planning Specialist



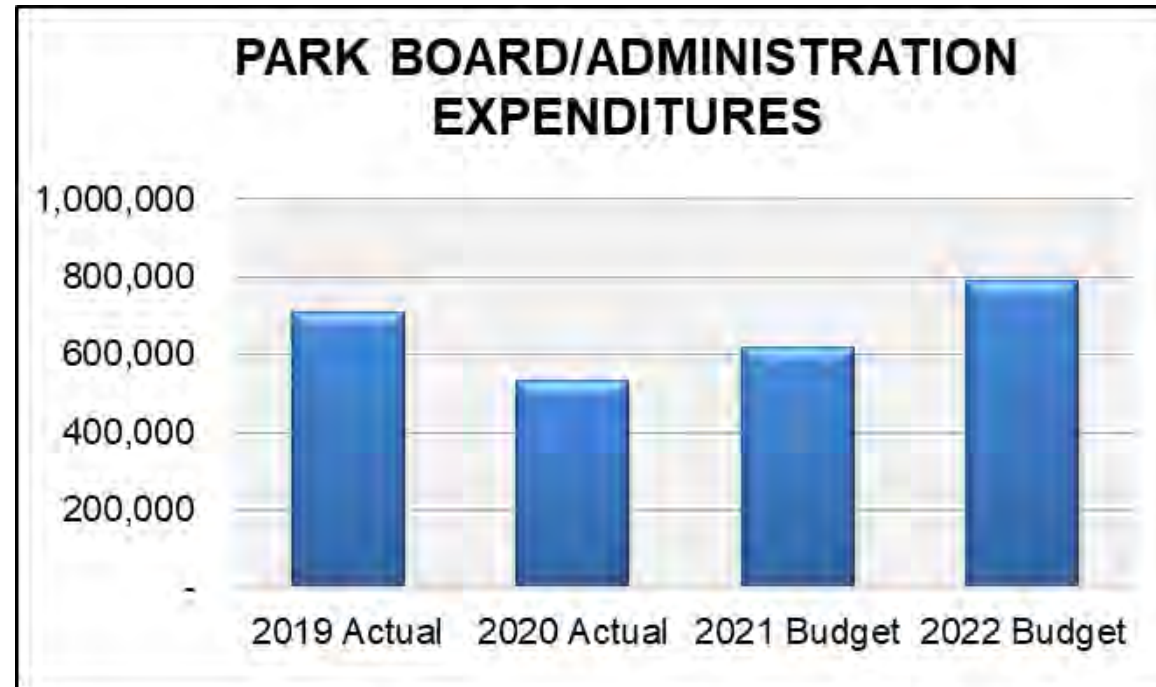


# BOARD/ADMINISTRATION EXPENSES

Expenditures by Object: Park Board/Administration						
Expense Object	2019 Actual	2020 Actual	2021 Budget	2022 Budget	Difference ('21 to '22)	% Change ('21 to '22)
Wages	414,227	352,850	373,709	423,633	49,924	13.4%
Contractual Services	288,355	175,743	240,060	360,033	119,973	50.0%
Supplies	7,937	4,421	6,500	6,000	(500)	-7.7%
<b>Total</b>	<b>710,519</b>	<b>533,014</b>	<b>620,269</b>	<b>789,666</b>	<b>169,397</b>	<b>27.3%</b>

- Wages increasing due mainly to restoring full-time Strategy & Planning Specialist position offset with replacement of three part-time positions with full-time Administrative Assistant position
- Contractual Services increasing primarily due to greater need for professional services to address Vision 2020 priorities and benefits for two new full-time positions

# BOARD/ADMINISTRATION EXPENSES



- As compared to 2021 Budget, increasing overall by 27.3% (\$169,397)

# MARKETING & COMMUNICATIONS MISSION

To *provide communication and education internally and externally for local, regional and state citizens of the Park District*; to support and manage the use of volunteers; to provide a resource for the People for Elmhurst Parks Foundation; and to seek alternate sources of revenue including advertising and corporate sponsorships



# MARKETING & COMMUNICATIONS

## 2021 ACCOMPLISHMENTS

- Communicated demolition of 135 Palmer Drive and assisted in gathering input for Glos Memorial Park expansion
- Assisted with gathering input and sharing updates on Centennial Park development along with Adult Center



# MARKETING & COMMUNICATIONS 2021 ACCOMPLISHMENTS




- Held three Winter Parties in the Park
- Modified events prior to Restore Illinois Plan Phase 5 and held other events after restrictions lifted
- Customer Service Team updated “A” Game model & rolled out new training video





# MARKETING & COMMUNICATIONS 2022 WORK PLAN

 Hold ribbon cutting ceremonies for Adult Center, Centennial Park, expanded Glos Park, and Eldridge Park east playground

 Communicate District's financial condition and future outlook



# MARKETING & COMMUNICATIONS 2022 WORK PLAN



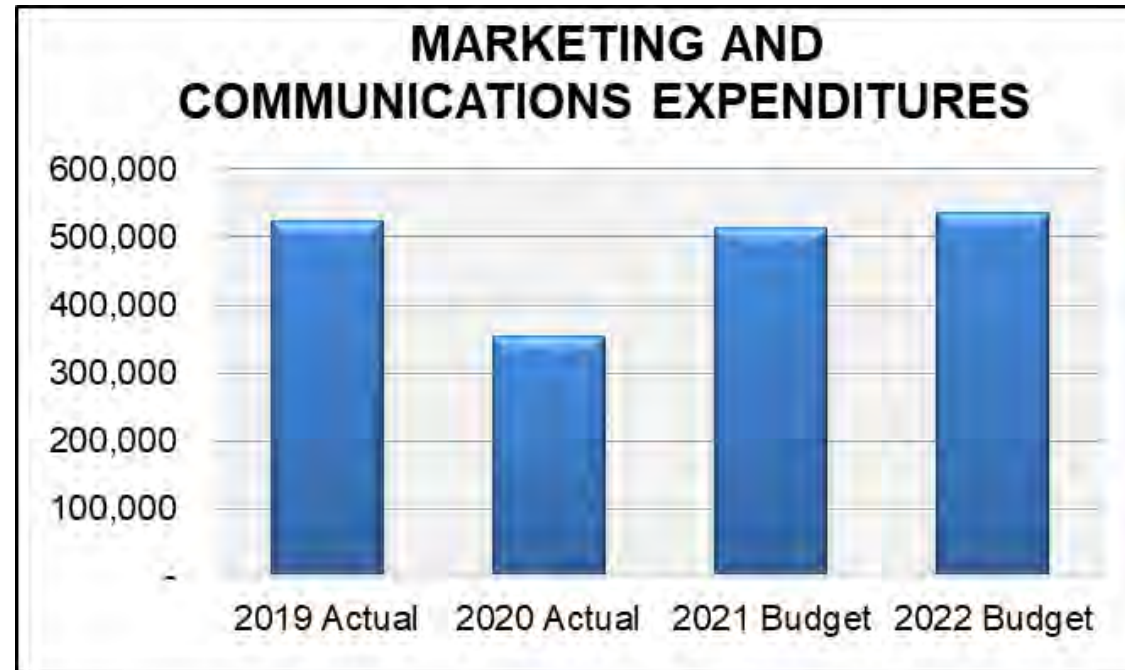
- Roll out a new design of the quarterly brochure
- Hire and train the Community Event & Development Supervisor

# MARKETING & COMMUNICATIONS EXPENSES

Expenditures by Object: Marketing and Communications						
Expense Object	2019 Actual	2020 Actual	2021 Budget	2022 Budget	Difference ('21 to '22)	%Change ('21 to '22)
Wages	230,780	193,664	192,501	249,928	57,427	29.8%
Contractual Services	278,089	154,424	307,516	274,401	(33,115)	-10.8%
Supplies	13,533	5,096	13,500	12,600	(900)	-6.7%
<b>Total</b>	<b>522,402</b>	<b>353,184</b>	<b>513,517</b>	<b>536,929</b>	<b>23,412</b>	<b>4.6%</b>

- Wages increasing due to full-time Community Event & Development Supervisor position
- Contractual Services decreasing due to reduced quarterly brochure printing

# MARKETING & COMMUNICATIONS EXPENSES



- As compared to 2021 Budget, increasing overall by 4.6% (\$23,412)



# MARKETING & COMMUNICATIONS REVENUES

- Event sponsorships increasing \$2,500
- Brochure advertising increasing \$1,000





# FINANCE MISSION

To *provide efficient, quality financial services for the internal and external customers* of the Elmhurst Park District on a timely basis in accordance with Federal, State, and local regulations, District policies, the Strategic Plan, and sound business practices

# FINANCE

## 2021 ACCOMPLISHMENTS

- Updated financial & operating goals and determined optimum structure of Courts Plus/Wilder Mansion and reviewed and adjusted related District financial indicators
- Evaluated department staffing structure



# FINANCE

## 2022 WORK PLAN

- Evaluate non-tax revenue policy target and update based on future non-tax revenue projections
- Implement a new general ledger format

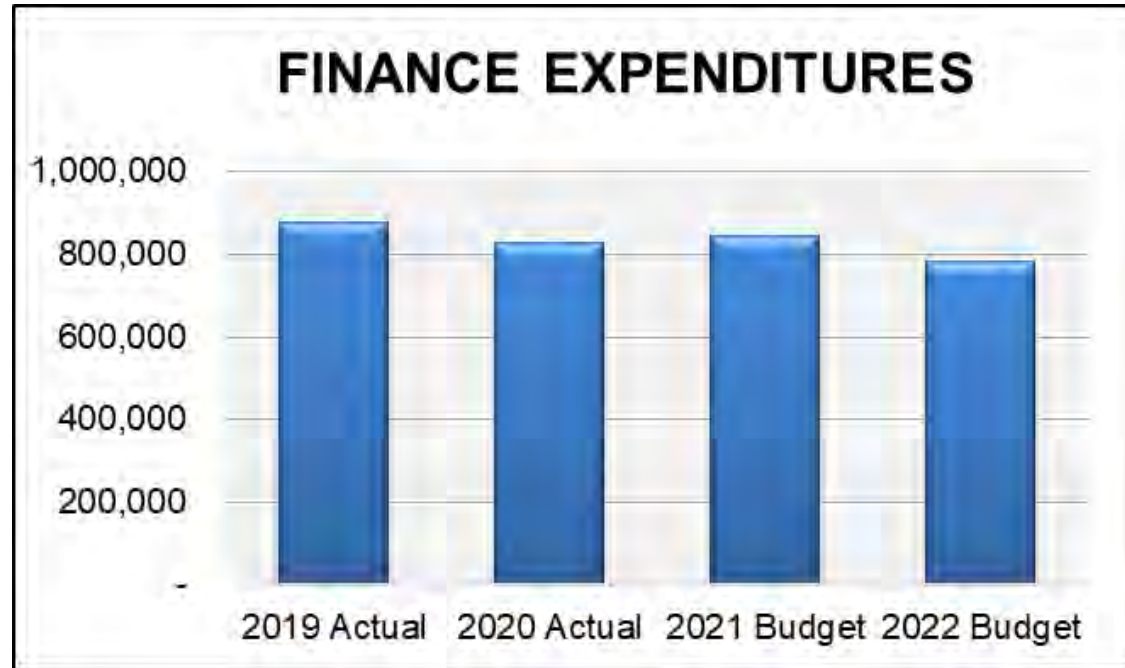


# FINANCE EXPENSES

Expense Object	Expenditures by Object: Finance				Difference ('21 to '22)	%Change ('21 to '22)
	2019 Actual	2020 Actual	2021 Budget	2022 Budget		
Wages	297,687	274,439	276,907	219,731	(57,176)	-20.6%
Contractual Services	577,417	552,815	564,529	557,391	(7,138)	-1.3%
Supplies	1,022	1,083	4,910	5,500	590	12.0%
<b>Total</b>	<b>876,126</b>	<b>828,337</b>	<b>846,346</b>	<b>782,622</b>	<b>(63,724)</b>	<b>-7.5%</b>

- Wages decreasing, mainly due to elimination of one full-time position
- Contractual services decreasing primarily due to department staffing restructuring

# FINANCE EXPENSES



- As compared to 2021 Budget, decreasing overall by 7.5% (\$63,724)

# TAX REVENUES

2019 Actual	2020 Actual	2021 Budget	2022 Budget	2021 vs. 2022	% Change 21 vs. 22
8,807,401	9,052,815	9,278,383	9,563,897	285,514	3.1%

- Taxes are budgeted to be 48.2% of all revenue
- Property taxes are \$255,514 higher
- Corporate Replacement Tax is \$30,000 higher

# 2022 TAXES IMPACT ON THE TAXPAYER

Formula used to calculate taxes:

	<u>2020 Actual Levy</u>		<u>2021 Proposed Levy for</u> <u>2022 Proposed Budget</u>
Fair Market Value	\$400,000	↑ 5.47%	in EAV \$421,880
Equalization Factor	33%		33%
Equalized Assessed Value (EAV)	<u>\$132,000</u>		<u>\$139,220</u>
	<b>Fair Market Value of Home</b>		
	\$421,880	\$600,000	\$800,000
Less \$6,000 Resident Exemption	<u>\$426,000</u>		<u>\$133,220</u>
Approximate Park District Taxes			
Annual Amount	\$424	\$611	\$821
Monthly Amount	\$35	\$51	\$68
Daily Amount	\$1.16	\$1.67	\$2.25
\$100s of EAV	\$1,260		\$1,332
Park District Tax Rate per Levy	<u>0.3281</u>	↓ 2.96%	Rate <u>0.3184</u>
Approximate Park District Taxes	\$413		\$424
Net Annual Change			\$11



\$1,000,000

\$1,032  
\$86  
\$2.83



# HUMAN RESOURCES MISSION

To *provide efficient, quality human resources and risk management services for the internal and external customers* of the Elmhurst Park District on a timely basis in accordance with Federal, State, and local regulations, District policies, the Strategic Plan, and sound business practices

# HUMAN RESOURCES

## 2021 ACCOMPLISHMENTS



- Conducted in-house job fair
- Conducted Supervisor Training Day
- Completed Slip, Trip and Fall Assessment



# HUMAN RESOURCES

## 2022 WORK PLAN

- Review, determine and begin implementing optimal organizational structure
  - Continue to refine recruitment and on-boarding processes
  - Coordinate the implementation of BambooHR
  - Offer additional safety training

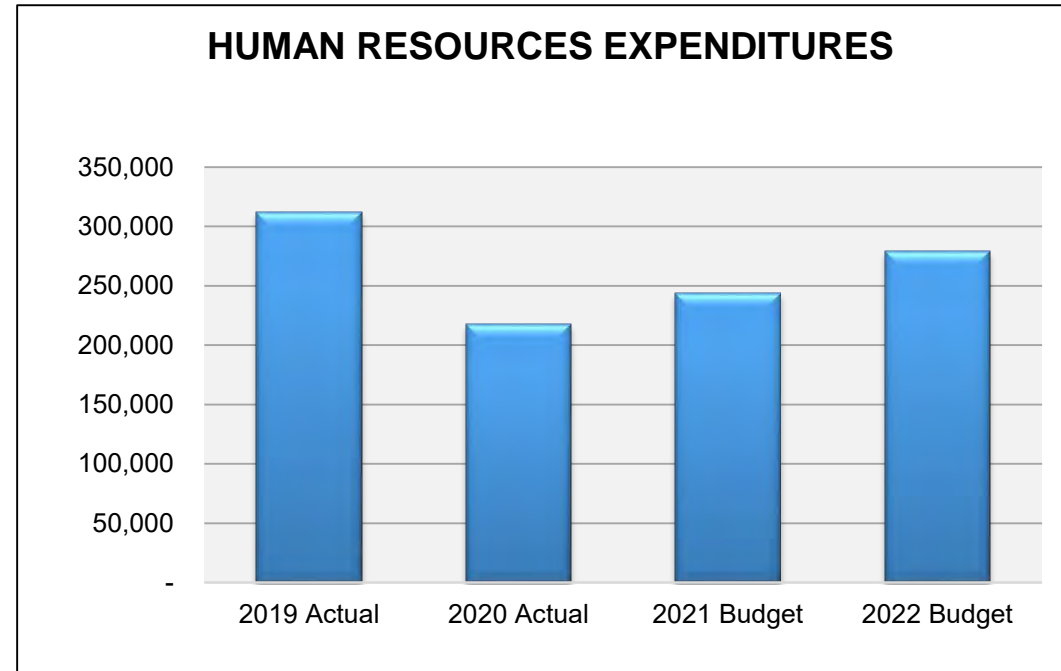


# HUMAN RESOURCES EXPENSES

Expenditures by Object: Human Resources						
Expense Object	2019 Actual	2020 Actual	2021 Budget	2022 Budget	Difference ('21 to '22)	% Change ('21 to '22)
Wages	195,790	143,475	122,030	165,521	43,491	35.6%
Contractual Services	114,644	68,990	114,476	108,439	(6,037)	-5.3%
Supplies	1,184	5,187	7,000	5,000	(2,000)	-28.6%
<b>Total</b>	<b>311,618</b>	<b>217,652</b>	<b>243,506</b>	<b>278,960</b>	<b>35,454</b>	<b>14.6%</b>

- Wages increasing primarily due to the addition of Human Resources Generalist position
- Contractual Services decreasing primarily due to shift of employee relations budget to Administration function offset by increase in occupational health and wellness program costs

# HUMAN RESOURCES EXPENSES



- As compared to 2021 Budget, increasing overall by 14.6% (\$35,454)

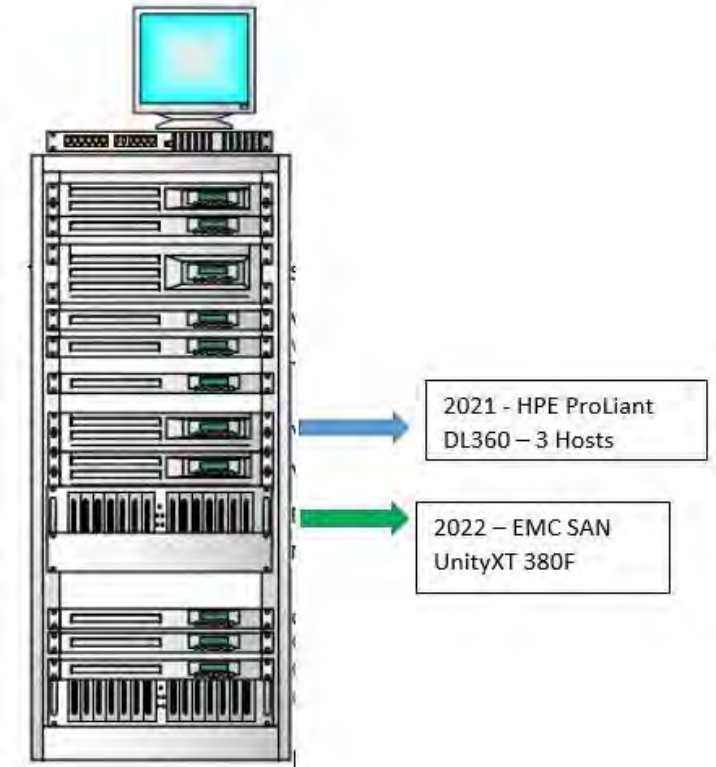


# INFORMATION TECHNOLOGY MISSION

To *provide a secure, productive and progressive information systems environment to internal and external customers*; to provide creative and informed long-term planning for the District to ensure an adaptable and resilient environment for the future; and to enhance internal and external customers' experience through technology and user-oriented service.

# INFORMATION TECHNOLOGY 2021 ACCOMPLISHMENTS

- Upgraded infrastructure hardware to meet Next generation security and processing needs
- Provide staff with continuous Cyber security awareness training
- Upgraded website host servers to latest operating system






# INFORMATION TECHNOLOGY 2021 ACCOMPLISHMENTS

- Implemented New User Interface WebTrac
- Moved District VOIP connectivity away from T1 lines to internet
- Met registration needs for new/returning programming
- Setup a History/Warehouse drive for long term storage of stagnate data



# INFORMATION TECHNOLOGY 2022 WORK PLAN

- Assist Human Resources with the implementation of new human resource systems
-  Implement technology at Centennial Recreation Center
- Finalize implementation of server storage network (SAN)
- Install new core switches



# INFORMATION TECHNOLOGY 2022 WORK PLAN

- Develop cyber training plan that encompasses awareness, compliancy, change behavior, & long-term cyber tools
- Work with Marketing & Communications Department on [www.EPD.org](http://www.EPD.org) website to improve design, security, & content management
- Hire and train new IT Technology Specialist

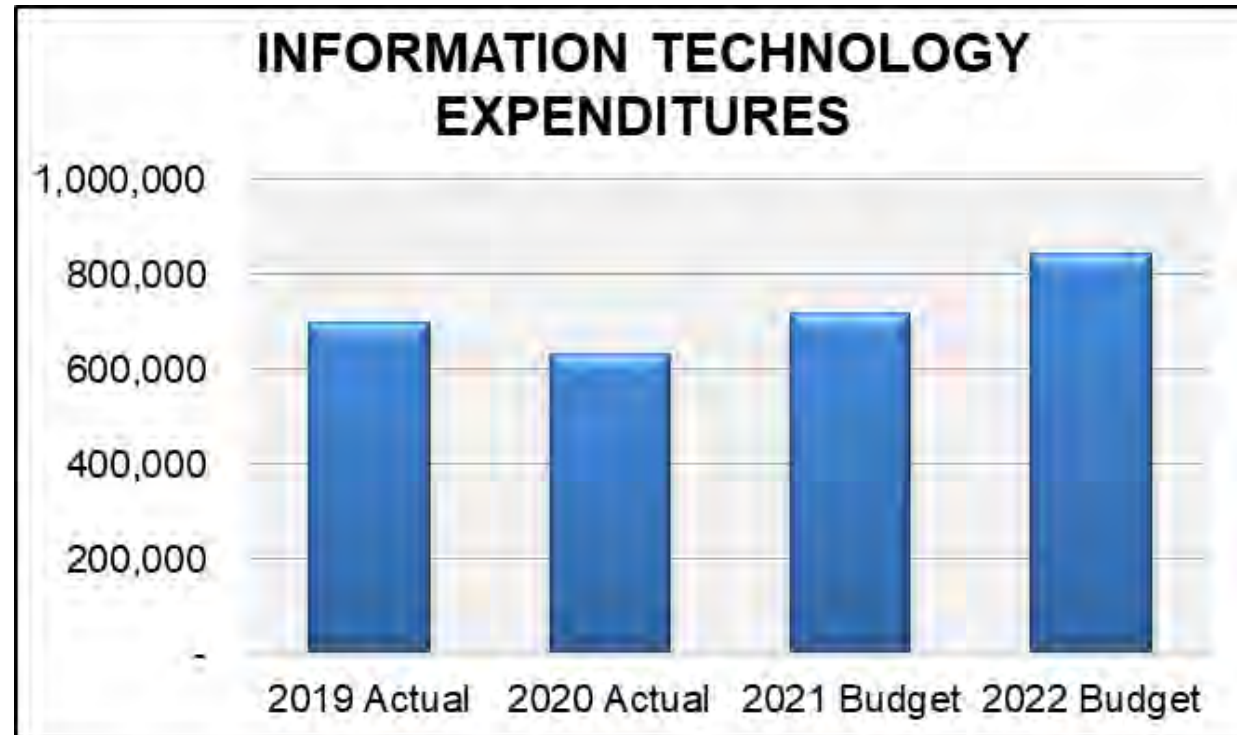


# INFORMATION TECHNOLOGY EXPENSES

Expense Object	Expenditures by Object: Information Technology				Difference	%Change
	2019 Actual	2020 Actual	2021 Budget	2022 Budget	('21 to '22)	('21 to '22)
Wages	336,471	292,159	277,848	348,451	70,603	25.4%
Contractual Services	296,791	264,180	335,899	355,032	19,133	5.7%
Supplies	66,991	77,603	104,851	141,675	36,824	35.1%
<b>Total</b>	<b>700,253</b>	<b>633,942</b>	<b>718,598</b>	<b>845,158</b>	<b>126,560</b>	<b>17.6%</b>

- Wages increasing due to new full-time IT Technology Specialist position
- Contractual Services increasing due to restoration of continuing education, and conference travel and increased telephone and print per page costs
- Supplies increasing due to new human resources software, hardware needs for new staff, renewal of multi-year software licenses, Centennial Park Recreation Center technology needs, and Sugar Creek Golf Course hardware needs

# INFORMATION TECHNOLOGY EXPENSES



- As compared to 2021 Budget, increasing overall by 17.6% (\$126,560)

# PARKS MISSION

To *plan, develop and provide outdoor spaces* consisting of open space, natural areas, and developed park areas that are a model of quality and cleanliness, while proactively and consistently meeting the needs of the Elmhurst community.



# PARKS

## 2021 ACCOMPLISHMENTS

- Completed the restructuring of the Parks Department supervisory staff
- Completed the installation of the Control-Link lighting controls at Plunkett Park(\$10,250)
- Replaced the Hub picnic area mulch



# PARKS

## 2021 ACCOMPLISHMENTS



- Replaced soccer and football goals at Berens Park synthetic field
- Coordinated and assisted four Eagle Scouts with projects



# PARKS 2022 WORK PLAN



Establish and maintain new landscaping at Centennial Park and the Glos Park expansion.

- Continue the expansion of utilizing battery-powered landscape tools



# PARKS 2022 WORK PLAN

- Complete two infield renovations at Washington and Salt Creek Parks (\$42,000)
- Complete the replacement of two vehicles, two mowers, and one landscape trailer (\$152,755)



ELMHURST PARK DISTRICT

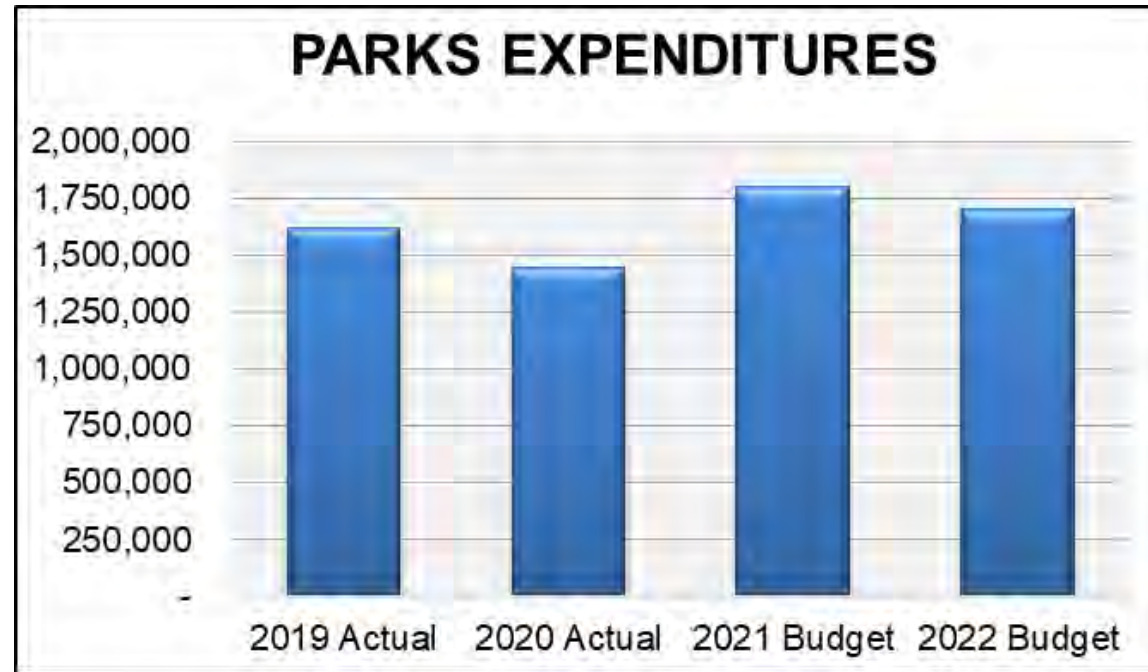
2022  
**budget**

# PARKS EXPENSES

Expenditures by Object: Parks						
Expense Object	2019 Actual	2020 Actual	2021 Budget	2022 Budget	Difference ('21 to '22)	% Change ('21 to '22)
Wages	891,368	799,242	929,371	914,123	(15,248)	-1.6%
Contractual Services	457,359	450,024	549,500	478,883	(70,617)	-12.9%
Repairs	9,774	6,973	13,400	12,400	(1,000)	-7.5%
Supplies	261,373	193,375	310,522	294,032	(16,490)	-5.3%
<b>Total</b>	<b>1,619,874</b>	<b>1,449,614</b>	<b>1,802,793</b>	<b>1,699,438</b>	<b>(103,355)</b>	<b>-5.7%</b>

- Wages decreased due to a retirement and shifting of a vacant position
- Contractual services decreasing mainly due to reductions in healthcare, IMRF, and FICA expenses related to staffing changes
- Supplies decreased due to reductions in mulch, plants, herbicide, and athletic field equipment

# PARKS EXPENSES



- As compared to 2021 Budget, decreasing overall by 5.7% (\$103,355)



# PARKS REVENUES



- Outdoor park and facility rentals increasing by \$18,725

# RECREATION MISSION

To enrich lives by providing opportunities to *play,*  
*perform and participate.*

# RECREATION

## 2021 ACCOMPLISHMENTS

- Offered programs in non-traditional spaces
- Offered new special interest/event programs
- Re-opened the Wagner Community Center
- Established electronic management of health information






# RECREATION 2021 ACCOMPLISHMENTS

- Revived the Abbey Newsletter
- Improved cost recovery goals to 20-25% above direct costs





# RECREATION 2022 WORK PLAN

-  Determine the future investment towards suspended services
-  Invest in services that are financially sustainable and meeting community needs
-  Plan for the opening of programs and registration at the Centennial Recreation Center





# RECREATION 2022 WORK PLAN



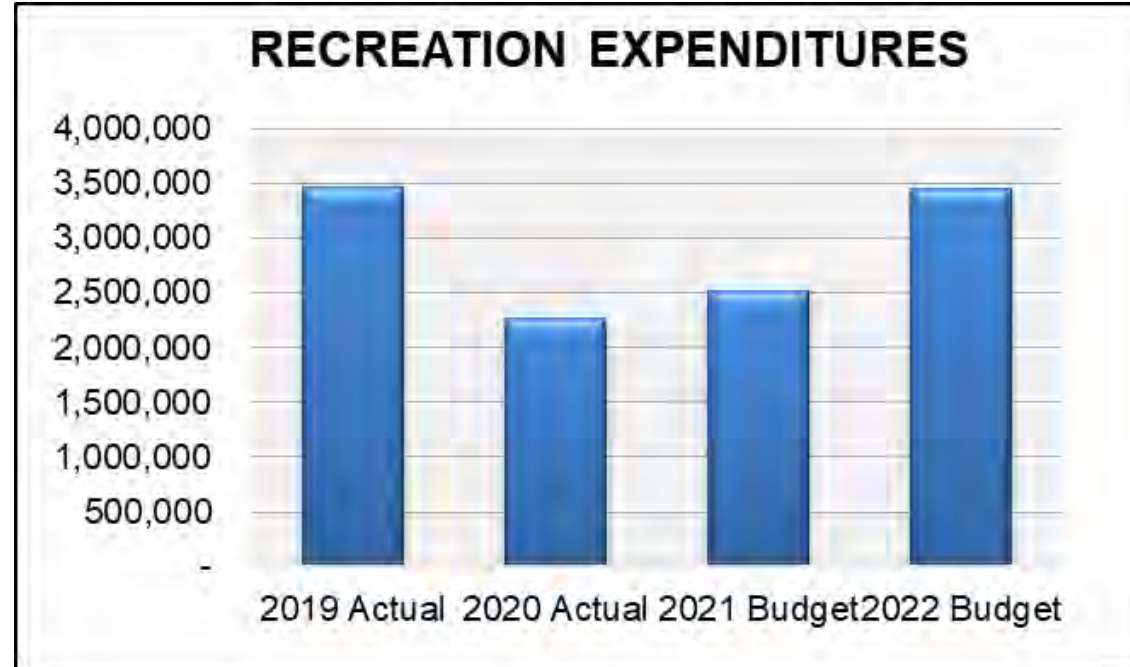
- Work with Timothy Christian School and District 205 to maximize use of space
- Increase cost recovery to 25-30% above direct expenses
- Hire and train new Adult Center Programming/Facility Supervisor and Registration Clerk

# RECREATION EXPENSES

Expenditures by Object: Recreation						
Expense Object	2019 Actual	2020 Actual	2021 Budget	2022 Budget	Difference ('21 to '22)	%Change ('21 to '22)
Wages	2,150,639	1,463,722	1,619,316	2,293,369	674,053	41.6%
Contractual Services	1,040,852	699,676	779,882	1,031,431	251,549	32.3%
Supplies	280,265	97,586	114,205	127,367	13,162	11.5%
<b>Total</b>	<b>3,471,756</b>	<b>2,260,984</b>	<b>2,513,403</b>	<b>3,452,167</b>	<b>938,764</b>	<b>37.4%</b>

- Wages increasing to hire two new full-time staff positions for Centennial Recreation Building and for Rec Station staff
- Contractual Services increasing for health care
- Supplies increasing for Rec Station and Summer Camp

# RECREATION EXPENSES



- As compared to 2021 Budget, increasing overall by 37.4% (\$938,764)

# RECREATION REVENUES



- Rec Station up \$586,000
- Summer Camp up \$120,250
- Early Childhood up \$85,176
- Visual/Performing Arts up \$84,433





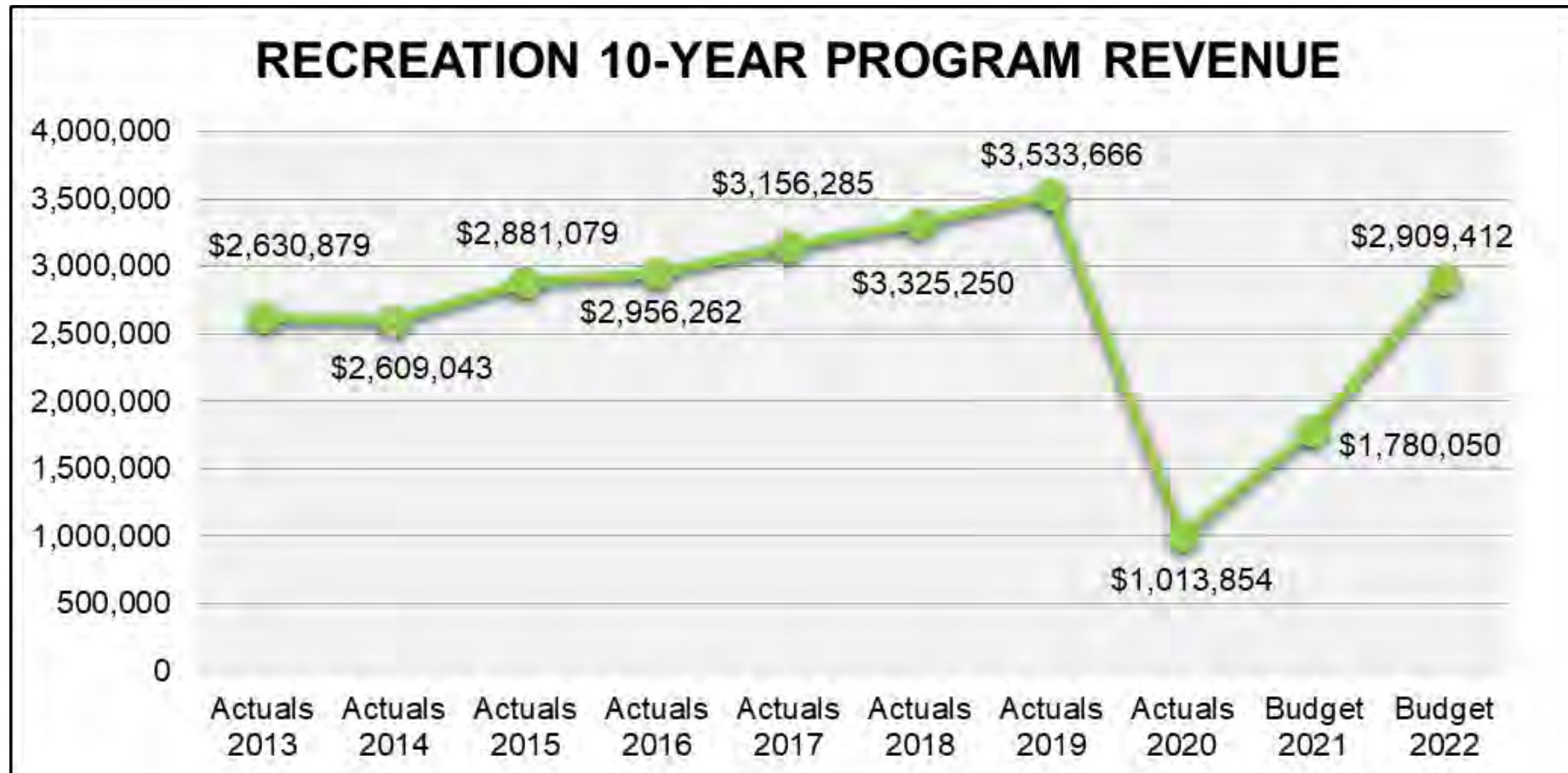
# RECREATION REVENUES



- Sports and Gymnastics up \$64,673
- General Interest programs up \$58,476
- Adult and Trips up \$32,408



# PROGRAM REVENUE TRENDS



# FACILITIES MISSION

To *provide a balanced variety of quality experiences, services and facilities* that proactively and consistently meet the needs of the Elmhurst community.

# FACILITIES

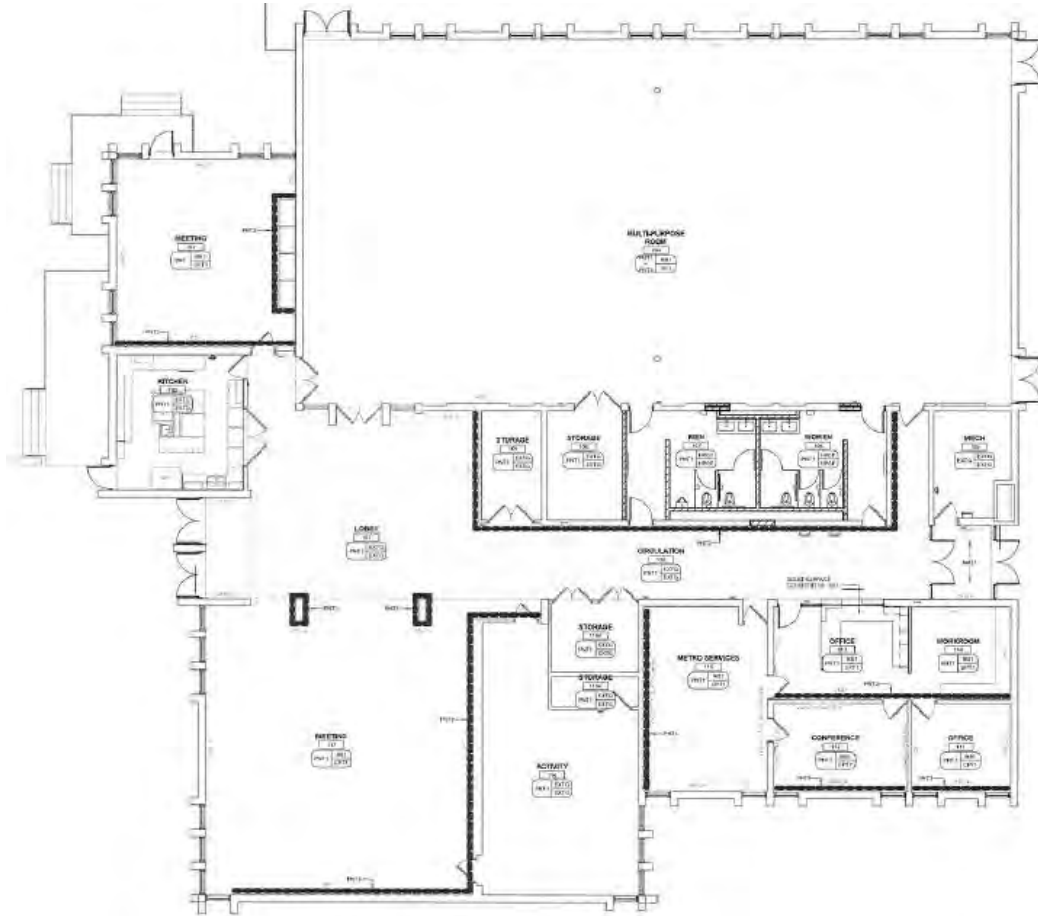
## 2021 ACCOMPLISHMENTS

- Developed Master Plan, engineering, design and let bids for construction at Centennial Park
- Created plan for Glos Park and demolished existing building and parking lot



# FACILITIES





## 2021 ACCOMPLISHMENTS



- Developed architectural and engineering plans, completed bid process and started Adult Center Renovation
- Replaced East End Pool tile lane lines and tile on ramp



# FACILITIES 2022 WORK PLAN

-  Complete Glos Park site improvements (\$337,688)
-  Complete construction of Centennial Park (\$703,600)
-  Complete Adult Center renovation (\$788,100)
-  Replace Eldridge Park east playground (\$475,000)





# FACILITIES

## 2022 WORK PLAN



- Transition facility operations for Courts Plus, Wilder Mansion, and Sugar Creek Golf Course to Facilities Department
- Plant 65 new trees throughout the District (\$32,500)

# FACILITIES 2022 WORK PLAN

- Resume swim lessons, swim camps and rentals at outdoor pools
- Hire and train new Facilities Supervisor - Hub, Facilities Specialist I, and Landscape Architect

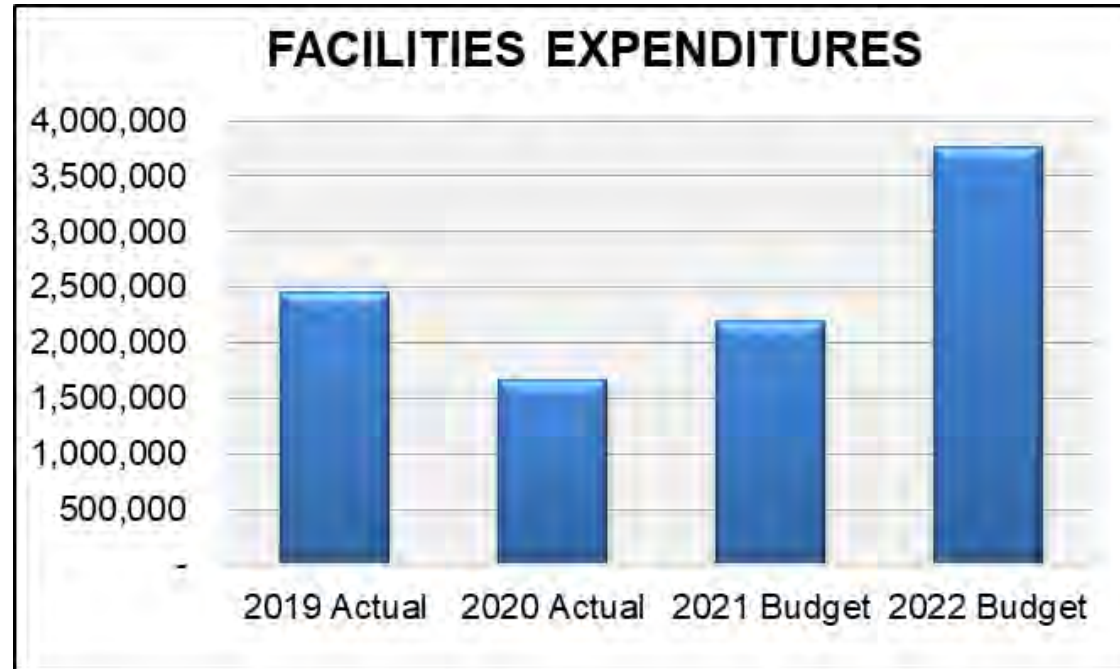


# FACILITIES EXPENSES

Expense Object	Expenditures by Object: Facilities				Difference ('21 to '22)	%Change ('21 to '22)
	2019 Actual	2020 Actual	2021 Budget	2022 Budget		
Wages	1,368,376	856,023	1,191,298	1,868,057	676,759	56.8%
Contractual Services	793,517	623,837	746,081	1,283,125	537,044	72.0%
Repairs	42,729	51,049	75,775	197,913	122,138	161.2%
Supplies	249,054	134,938	180,654	419,168	238,514	132.0%
<b>Total</b>	<b>2,453,676</b>	<b>1,665,847</b>	<b>2,193,808</b>	<b>3,768,263</b>	<b>1,574,455</b>	<b>71.8%</b>

- Wages increasing due to part-time aquatics staff wages at two pools and the addition of three full-time positions
- Contractual services increasing due to higher utilities, contractual services, health care, FICA and IMRF expenses
- Repairs increasing due to repairs at The Hub and outdoor pools
- Supplies increasing due to one-time purchases for furnishings at the Adult Center, spring tree planting, and chemical costs

# FACILITIES EXPENSES



- As compared to 2021 Budget, increasing overall by 71.8% (\$1,574,455)



# FACILITIES REVENUES

- Aquatics programs increasing \$104,167
- Rentals increasing \$12,150
- Daily Admissions, Punch Cards, and Pool Passes budgeted at \$486,525 as compared to 2019 actual of \$434,388





# POOL PASS SALES TRENDS



# COURTS PLUS & WILDER MANSION MISSION

To oversee *Courts Plus, Wilder Park weddings and  
Wilder Mansion*

# COURTS PLUS & WILDER MANSION 2021 ACCOMPLISHMENTS



- Adapted and complied with the Restore Illinois Plan guidelines to provide community with health and fitness options
- Completed Courts Plus roof project
- Replaced the Courts Plus indoor pool sand filter and whirlpool sand filter



# COURTS PLUS & WILDER MANSION 2021 ACCOMPLISHMENTS

- Hosted all senior programming at Wilder Mansion
- Hosted 95 paid events at Wilder Mansion
- Continued to grow the sport of pickleball





# COURTS PLUS & WILDER MANSION 2022 WORK PLAN

- Through renewed membership promotions and retention programming, grow memberships to 75% of pre-pandemic levels





# COURTS PLUS & WILDER MANSION 2022 WORK PLAN

- Continue to collaborate with the Facilities and Recreation Departments to optimize operations, staffing, and programming to transition Enterprise Services to a tax-supported operation
- Explore new ways to utilize spaces
- Hire and train second Tennis Program Supervisor

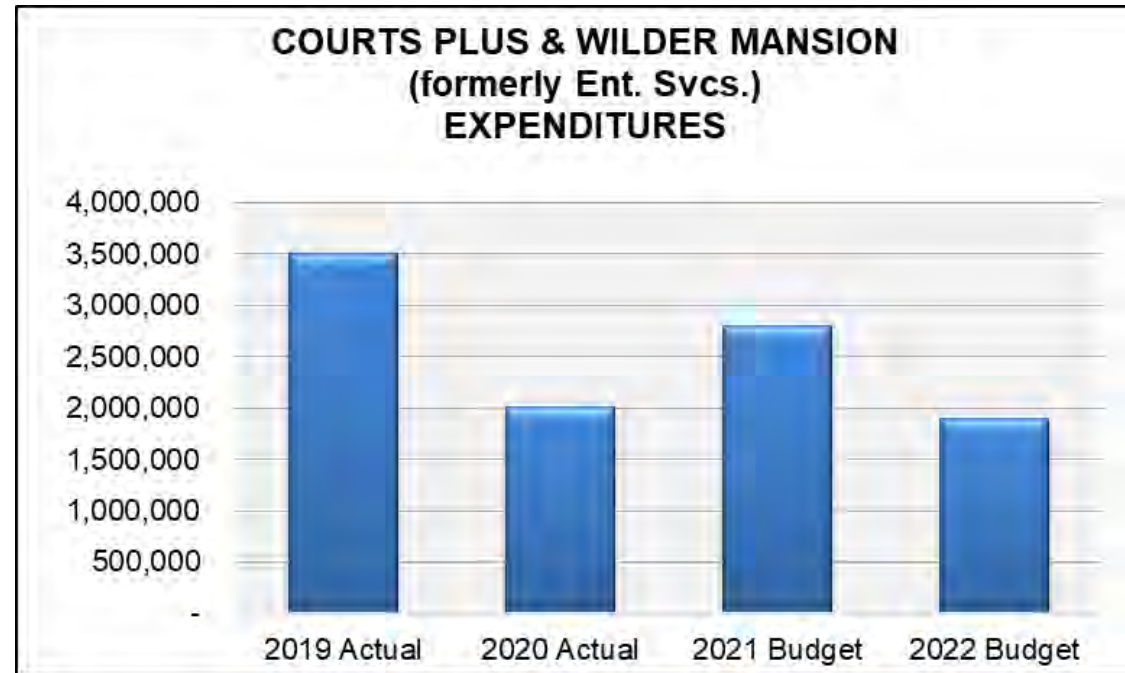


# COURTS PLUS & WILDER MANSION EXPENSES

Expenditures by Object: Courts Plus & Wilder Mansion (formerly Ent. Svcs.)						
Expense Object	2019 Actual	2020 Actual	2021 Budget	2022 Budget	Difference ('21 to '22)	% Change ('21 to '22)
Wages	2,142,507	1,348,612	1,586,968	1,372,635	(214,333)	-13.5%
Contractual Services	1,046,260	491,750	843,191	422,335	(420,856)	-49.9%
Repairs	81,911	63,539	122,505	10,150	(112,355)	-91.7%
Supplies	241,650	113,063	244,697	88,503	(156,194)	-63.8%
<b>Total</b>	<b>3,512,328</b>	<b>2,016,964</b>	<b>2,797,361</b>	<b>1,893,623</b>	<b>(903,738)</b>	<b>-32.3%</b>

- Wages increasing due to Kids Plus and Membership Services wages
- Contractual Services, Repairs and Supplies are unchanged

# COURTS PLUS & WILDER MANSION EXPENSES



- As compared to 2021 Budget, decreasing overall by 32.3% (\$903,738)

# COURTS PLUS & WILDER MANSION REVENUES

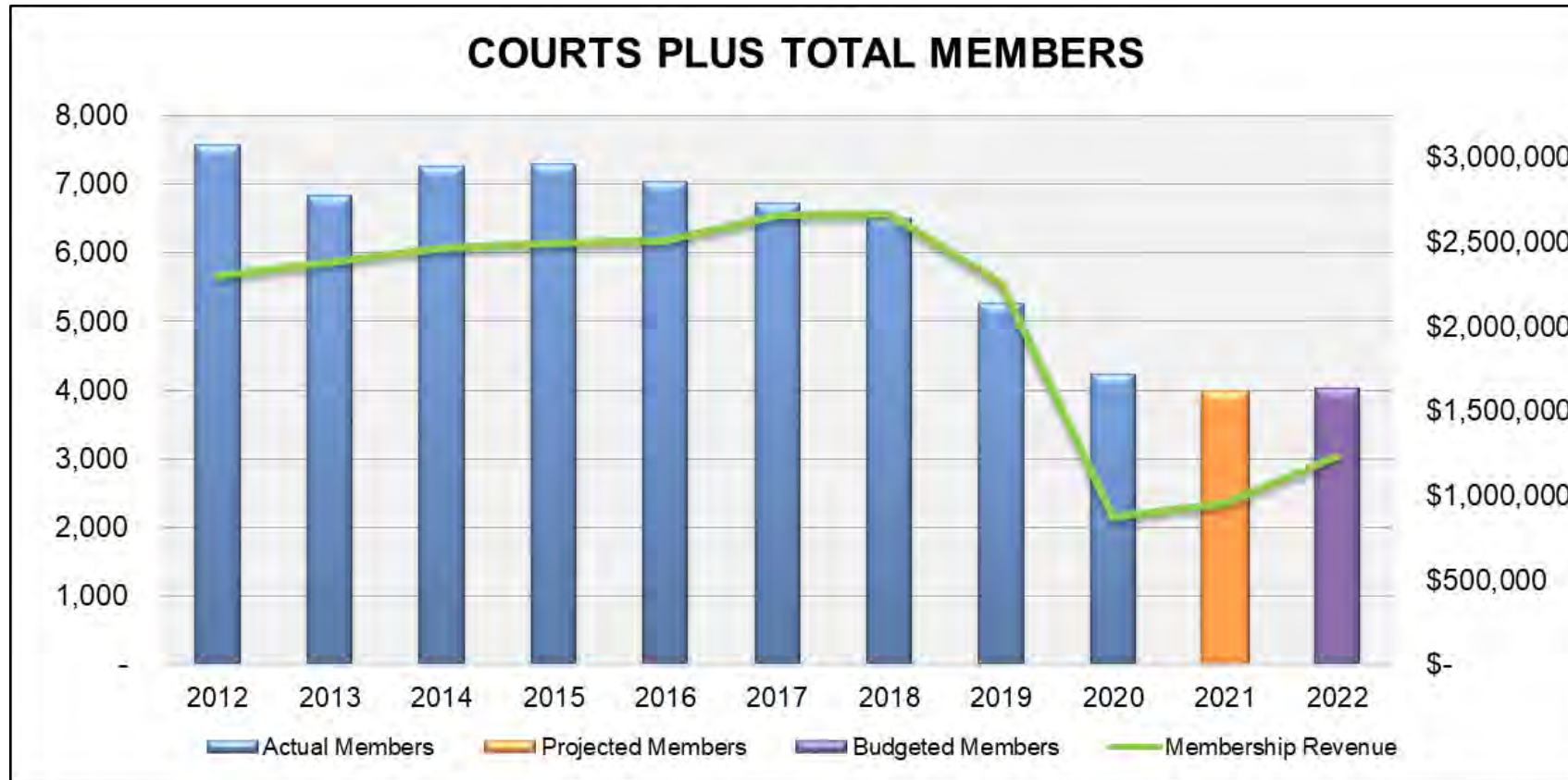
- Membership increasing \$311,560
- Programs/Services increasing \$26,814
- Rentals decreasing \$14,550

**Fitness Industry:  
Recover-Revive-  
Reconnect**

*“2.5 million  
weddings predicted  
in 2022 nationwide,  
the most since 1984”*



# COURTS PLUS MEMBERSHIP TRENDS





# SUGAR CREEK GOLF COURSE MISSION

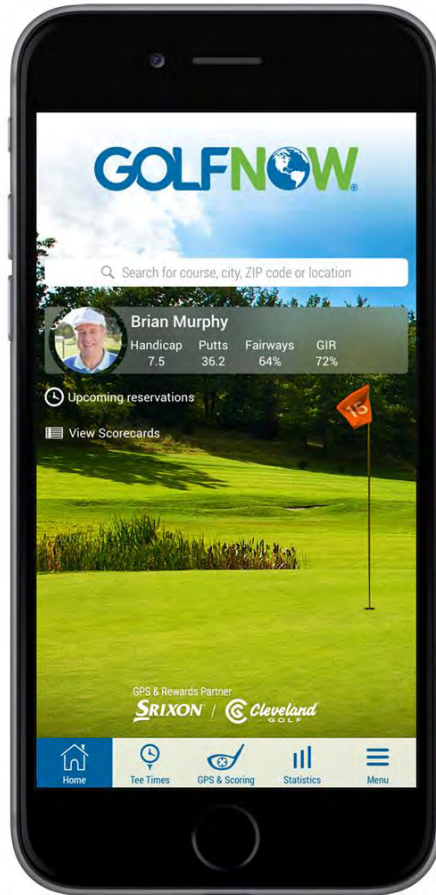
To grow the game of golf by offering opportunities for all ages, genders, and skill levels to play golf and participate in various programs; provide outstanding customer service and offer professional expertise toward developing distinctive industry-leading golf programming; provide an excellent banquet facility, offering first-class service with competitive, affordable pricing; and overall, enhance the facility and image to continually raise profitability while remaining competitive in the marketplace.

# SUGAR CREEK GOLF COURSE 2021 ACCOMPLISHMENTS



- Removed aged, outdated, and non-code compliant underground storage tanks (\$30,000)

# SUGAR CREEK GOLF COURSE 2021 ACCOMPLISHMENTS



- Maximized prepaid reservations online
- Marketed to a wider audience utilizing the online platform (GolfNow)

# SUGAR CREEK GOLF COURSE

## 2022 WORK PLAN



- Upgrade existing software with GolfNow to transition to a web-based platform
- Increase capacity of summer youth program
- Sell rental house

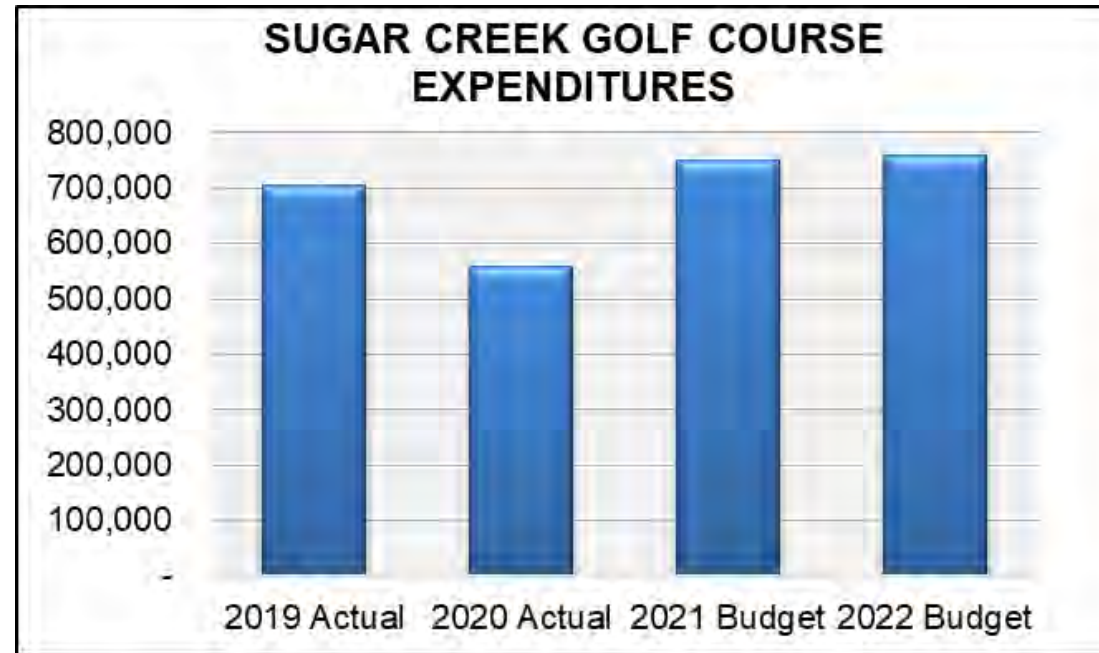


# SUGAR CREEK GOLF COURSE EXPENSES

Expenditures by Object: Sugar Creek Golf Course						
Expense Object	2019 Actual	2020 Actual	2021 Budget	2022 Budget	Difference ('21 to '22)	%Change ('21 to '22)
Wages	372,859	318,323	371,883	387,411	15,528	4.2%
Contractual Services	148,891	125,514	191,724	159,936	(31,788)	-16.6%
Repairs	5,855	10,760	9,205	18,600	9,395	102.1%
Supplies	176,188	104,921	177,921	194,452	16,531	9.3%
<b>Total</b>	<b>703,793</b>	<b>559,518</b>	<b>750,733</b>	<b>760,399</b>	<b>9,666</b>	<b>1.3%</b>

- Wages increasing due to merit and minimum wage increase
- Contractual Services decreasing due to elimination of consulting fees for Salt Creek restoration and lower utilities based on 2021 actual expenses
- Repairs increasing due to parking lot and driving range/cart path repairs
- Supplies increasing due to an increase of pro-shop supplies and upgraded ball dispenser for driving range

# SUGAR CREEK GOLF COURSE EXPENSES



- As compared to 2021 Budget, increasing overall by 1.3% (\$9,666)

# SUGAR CREEK GOLF COURSE REVENUES



- Greens Fees/Riding Carts increasing by 3.1% (\$17,573)
- Junior Golf increasing by 10.9% (\$9,960)
- Rentals decreasing by 7.0% (\$12,440)

# GOLF COURSE ROUNDS TRENDS





# 2022 BUDGET FINAL SUMMARY

ELMHURST PARK DISTRICT



# 2022 BUDGET CALENDAR

- |  |            |
|--|------------|
| ✓ Achieve consensus on proposed 2022 Strategic Work Plan Goals & Tactics                           | 08/23/2021 |
| ✓ Approve Tax Levy Resolution  | 10/11/2021 |
| ✓ Present 2022 Budget Overview and Proposed Capital Plan & Debt Sections                           | 10/25/2021 |
| ✓ Present 2022 Proposed Operating Budget Sections  | 11/08/2021 |
| ❑ Conduct 2022 Proposed Budget Public Hearing  | 11/22/2021 |
| ❑ Continue 2022 Proposed Budget Discussion   | 11/22/2021 |
| ❑ Approve 2022 Budget Documents and 2022 Budget and Appropriation Ordinance and Tax Levy Ordinance | 12/13/2021 |

# QUESTIONS?



ELMHURST PARK DISTRICT

2022  
**budget**